Board Work Plan 2026 - 2027

Board Assurance Framework	Item	Exec Lead	Public or Private	Approval Route	28 May	25 June	30 July	24 Sept	26 Nov	28 Jan	25 Mar	Purpose
Overarching	Board Assurance Framework - Review	Board Secretary and Head of Board Business Unit	Public	BET	~~✓~~		~~✓~~	✓				For Approval
	Current Issues	All	Private	Exec Lead	✓		✓	✓	✓	✓	✓	For Assurance
Strategy	Integrated Medium Term Plan (IMTP) / Annual Plan	Executive Director of Strategy, Finance and Peformance	Public	BET							✓	For Approval
Performance	Chief Executive's Report	Chief Executive	Public	Exec Lead	✓		✓	✓	✓	✓	✓	For Assurance
	Public Health Dashboard	National Director Public Health Knowledge and Research	Public	Exec Lead	✓		✓	✓	✓	✓	✓	For Assurance
Performance and Financial Governance	Integrated Performance Report and Finance Report	Executive Director of Strategy, Finance and Peformance	Public	BET	✓		✓	✓	✓	✓	✓	For Assurance
	Annual Report 2025/26 : Annual Performance Report, Annual accounts, Governance statement and Remuneration Report	Executive Director of Strategy, Finance and Peformances / Board Secretary and Head of Board Business Unit	Public	BET / ACGC		✓						For Approval
Financial Governance	Procurement Approvals (as required)	Executive Director of Strategy, Finance and Peformance	Public/Private	BET	✓		✓	✓	✓	✓	✓	For Approval
	Integrated Medium Term Plan (IMTP) / Annual Plan		Public	BET							✓	For Approval
	Capital Plan 2026/27		Public	BET	✓							For Assurance
Risk	Strategic Risk Register	Executive Director Nursing, Quality and Integrated Governance	Public	BET			✓		✓		✓	For Assurance
	Corporate Risk Register		Public	LT			✓			✓		For Assurance
	Risk Appetite		Public	BET			✓					For Approval
Board Governance	Board Minutes and Action Log	Board Secretary and Head of Board Business Unit	Public & Private	Exec Lead	✓		✓	✓	✓	✓	✓	For Approval
	Notes of Board Development Sessions and action log		Private	Exec Lead	✓		✓	✓	✓	✓	✓	For Approval
	Private Board Chair's Report		Public & Private	Exec Lead	✓		✓	✓	✓	✓	✓	For Assurance
Committee Governance	Committees of the Board: Report from Committee Chairs	Board Secretary and Head of Board Business Unit			✓		✓	✓	✓	✓	✓	For Assurance
	Committee Annual Reports 2025/26		Public	Exec Lead	✓							For Assurance
	Committee Terms of Reference Review 2025/26		Public	Exec Lead	~~✓~~		~~✓~~	✓				For Assurance
	Committee Forward Look 2026/27		Public	Exec Lead	✓							For Assurrance
	Review of Committee Effectiveness 2025/26		Public	Exec Lead	✓							For Assurance
	Annual Review of Board Committee Membership and Board Champions		Public	Exec Lead	~~✓~~		~~✓~~	✓				For Approval
	Local Partnership Forum Annual Report 2025/26	Director of People and Organisational Development	Public	BET / PODC	✓							For Assurance
	Local Partnership Forum Terms of Reference		Public	BET	✓							For Approval
Corporate Governance	Summary of Corporate Policies - Annual Report	Board Secretary and Head of Board Business Unit	Public	LT							✓	For Assurance
	Policies for approval (as required)		Public	BET	✓		✓	✓	✓	✓	✓	For Approval
	Standing Orders and Scheme of Delegation Review		Public	BET	~~✓~~		~~✓~~	✓				For Approval
	Hosted Body agreements (if required)		Public	BET							✓	For Approval
Strategic Partnerships	Strategic Partnerships / Sessions	Chief Executive	Public	N/A	✓		✓	✓	✓	✓	✓	For Assurance / Discussion
	WCVA - Update on Progress	Executive Director Nursing, Quality and Integrated Governance	Public	BET							✓	For Assurance
Assurance Reports	Screening - Systematic Review	National Director of Health Protection and Screening Services, Executive Medical Director	Public	BET			✓		~~✓~~	✓		For Assurance
	Lung Cancer Screening Business Case Update		Public	BET				~~✓~~		✓		For Assurance
	Breast Test Wales Update		Public	BET						✓		
	Sexual Health Services		Public	BET	✓		✓		✓		✓	For Assurance
	Climate Response Plan	Executive Director Policy and International Health	Public	BET							✓	For Assurance
	Annual Review of Estates	Executive Director of Strategy, Finance and Peformance	Public	BET							✓	For Assurance

Changes to the Plan since it was last presented to the Board are shown in red:
- Breast Test Wales added to January agenda (Action from last board meeting)