Name of Meeting
Board
Date of Meeting
26 November 2026
Agenda item:
3.4

Composite Committee Report for Board			
Reporting Committee	**Chair**	**Lead Executive Director**	**Meeting Date**
Knowledge, Research and Information Committee	Catherine Purcell	Iain Bell, Executive Director of Research, Data and Digital	15 September 2026
People and Organisational Development Committee	Tamsin Ramasut	Neil Lewis, Director of People and Organisational Development	15 October 2026
Quality, Safety and Improvement Committee	Clare Jenkins	Claire Birchall, National Director of Population Screening and Quality / Executive Director of Nursing Eleri Davies, Interim Medical Director	24 November 2026*

** A verbal update will be provided at the meeting and a written report provided at the next Board Meeting on 28 January 2027.*

As the Knowledge, Research and Information Committee meeting on 15 September 2026 was held shortly before the September Board meeting, a verbal update was provided at the September Board meeting, with the written summary included in this report.

Hyperlinks to the agenda and papers for these meetings are included on the dates above.

The Audit and Corporate Governance Committee did not meet in this period.

Executive Summary

This report covers the period since the Board last met on 24 September 2026. A detailed summary of the matters considered at the Committee meetings are contained in Section 1.

Cross Committee Working

As part of the development of the Cross Committee working, this report has been updated to include a summary of any issues raised within the work of the Committee where there is an impact on other Committees. This has been included at Section 2.

Section 1: Matters considered by the Board Committees:

Summary of key matters considered by the Committee and any related decisions made:
Knowledge, Research and Information Committee (15 September 2026)
The Committee: • Took **assurance** on the management of Strategic Risk within the Organisation. • Took **assurance** on the management of Corporate Risks within its remit. • Took **assurance** that Public Health Wales was delivering its Digital and Data Strategy through the agreed route map and had robust governance arrangements in place for managing digital and data work. • **Considered** the work that had been undertaken and future plans for Public Health Wales' International Health Strategy, and took **assurance** on the progress to date. • Took **assurance** on the implementation and use of the Public Health Wales measurement system. • Took **assurance** on the work to further embed the measurement system into the Integrated Medium Term Plan (IMTP) and performance reporting. • **Noted** the position regarding digital opportunities in screening and agreed that replacement of the National Breast Screening System (NBSS) should be prioritised during the current year. • Took **assurance** that work was under way to strengthen the digital underpinnings of screening alongside work to establish a transformation programme for screening, as the full benefits of digital would not be enabled without a transformation of business processes and ways of working. • Took **assurance** that research, data, evidence and evaluation activity was progressing to support Strategic Priority 2: Promoting Mental and Social Wellbeing. • Took **assurance** that appropriate progress was being made on Strategic Priority 5 within Health Protection and Infection Services. • **Considered** the findings from the Public Health Wales Impact Monitoring approach and supported the activities under way to improve organisational impact. • **Noted** that the Leadership Team endorsed the Research Misconduct policy to the Committee and approved the Research Misconduct Procedure. • **Noted** the Audit Recommendations Tracker.
People and Organisational Development Committee (15 October 2026)
The Committee: • Took **assurance** on the management of strategic risk within its remit. • Took **assurance** that the Corporate Risk Register was being appropriately scrutinised. • Took **assurance** that progress was being made with the People Strategy and that implementation was moving in the right direction. • **Considered** the Trade Union Partnership Working Forums Update. • Took **assurance** on the prioritisation and progress being made to review Policies, Procedures and written control documents within its remit.

- **Noted** that the Business Executive Team considered the revised Local Partnership Forum ToR on 7 October 2026 and **recommended** the revised Local Partnership Forum ToR to the Board for approval.
- **Noted** the Performance and Insights Report - Workforce Extract update for information.
- **Noted** the actions relevant to PODC within the Audit Recommendation Tracker.
- Took **assurance** that, for the Workforce Equality Standard report, existing workplans targeted the areas requiring focus to drive improvement.
- **Noted** the Workforce Equality Standard report.
- **Noted** the NHS Performance and Improvement (P&I) Business Bi-Annual Assurance Report and took **assurance** that appropriate arrangements were in place for equality, diversity and inclusion and Welsh language compliance, and that the identified areas of Welsh language non-compliance were being actively managed.

Delegated action taken by Committees:
Knowledge, Research and Information Committee (15 September 2026)
• **Approved** the Research Misconduct Policy.
People and Organisational Development Committee (15 October 2026)
• **Approved** the Facilities Time Agreement. • **Approved** the All-Wales Employment Break Scheme, All Wales Organisational Change Policy, Family Leave Policy and Procedure, and My Contribution Policy.

Key risks and issues/matters of concern of which the Board needs to be made aware:
Knowledge, Research and Information Committee (15 September 2026)
The Committee noted continuing specialist workforce and resource pressures across the digital and data portfolio. It also noted that Impact Monitoring had identified similar issues for the fourth consecutive year regarding the accessibility, usability, timeliness and actionability of Public Health Wales information, and supported the development of an action plan to provide a substantive organisational response. The Committee also noted that there had been no progress in securing access to Primary Care Data and that the issue continued to be raised with the Welsh Government.
People and Organisational Development Committee (15 October 2026)
The Committee considered whether its visibility of significant people and organisational issues could be strengthened. It noted the work under way to improve the triangulation of workforce, speaking-up, employment, risk, performance and quality information and to support more dynamic escalation and assurance arrangements.

Section 2: Cross Committee Working Summary

Summarise any considerations by Committees relating the identified cross cutting areas, such as dealing with those remitted items between committee, any escalation of the cross Committee working criteria.

Cross Committee Issues	
Information Governance	None.
Internal and External Audit	None
Workforce	Following discussion at the July People and Organisational Development Committee, work is underway in relation to equalities, with consideration being given to how this can be progressed on a cross-committee basis.
Risk	In-depth sessions on strategic risk are planned across each of the upcoming Committees.
Data and Digital	None
Service Delivery	None
Clinical audit	None.

Section 3: Dates of next Committee Meetings

Date of next Committee meetings	
The next scheduled Committee meetings are as follows: (please note these are subject to change):	
Quality, Safety and Improvement Committee	22 February 2027
Audit and Corporate Governance Committee	8 December 2026
Knowledge, Research and Information Committee	15 December 2026
People and Organisational Development Committee	14 January 2027