

 <p> GIG CYMRU NHS WALES </p> <p> Iechyd Cyhoeddus Cymru Public Health Wales </p>	<p> Name of Meeting Knowledge, Research and Information Committee Date of Meeting 15 June 2026 Agenda item: 4.4 </p>
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Digital and Data Design Authority Assurance – June 2026	
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Approval/Scrutiny route:	Business Executive Team – 3 June 2026
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<p>Purpose</p> <p>The purpose of this paper is to provide assurance to Business Executive Team (BET) and Knowledge, Research and Information Committee, through Change Board on the implementation and delivery of PHW's Digital and Data Route map.</p>

Recommendation:				
APPROVE <input type="checkbox"/>	CONSIDER <input type="checkbox"/>	RECOMMEND <input type="checkbox"/>	ADOPT <input type="checkbox"/>	ASSURANCE <input checked="" type="checkbox"/>
The Committee is asked to receive assurance that Public Health Wales (PHW) is delivering its Digital and Data Strategy through the agreed Route map and has robust governance in place for managing digital and data work.				



Link to Public Health Wales [Strategic Plan](#) and [Digital and Data Strategy](#)

Public Health Wales has an agreed strategic plan, which has identified seven strategic priorities and well-being objectives.

This report contributes to the following:

Strategic Priority/Well-being Objective	All Strategic Priorities/Well-being Objectives
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Summary impact analysis

Equality and Health Impact Assessment	No decision is required.
Risk and Assurance	Detailed in the assurance report
Health and Social Care (Quality and Engagement) (Wales) Act	This report supports the Health and Care Standards for NHS Wales quality themes, because the portfolio of work is dedicated to improving quality of care and service, including through creating accessibility for everyone, promoting wellbeing in a reliable, continuous, and sustainable way.
Financial implications	No direct financial implications. These are managed at relevant Directorate level, through IMTP planning or through individual programmes and business cases.
People implications	No direct implications

1. Purpose / situation

The purpose of this paper is to provide assurance to the Committee on the implementation of the Digital and Data Strategy (including Artificial Intelligence, or AI).

2. Governance and Assurance of delivery of the strategy

The Digital and Data Strategy is supported in its delivery by several different governance and assurance mechanisms.

- The Digital and Data Design Authority (DDDA) is a cross-organisation group which provides support, challenge, and assurance for digital, data, and technology work within, or affecting, Public Health Wales. It seeks alignment with the Digital and Data Strategy, visibility and understanding of the landscape and compliance with the standards. The DDDA oversees the digital and data portfolio and reports to Change Board. It also ensures compliance with the adopted digital standards of NHS Wales and Public Health Wales.
- The Artificial Intelligence Design Authority (AIDA) is a cross-organisation group with delegated authority from BET to provide support, challenge, and assurance of AI across PHW. It is responsible for the oversight of the specific risks and opportunities that artificial intelligence (AI) brings to digital and data, as part of the suite of governance and guidance activities set out in the paper [Guidance and Governance for AI](#) (February 2025). It will embed governance, develop business processes for managing AI and drive the adoption of good practice frameworks across PHW.
- Programme and Project Boards have been established to lead and plan the delivery of our agreed priorities
 - Data, Analysis, Registers and Cloud (DARC) programme and their subgroups
 - Digital Health Protection programme
 - Lung Screening programme IT workstream
 - Sexual Health Case Management
 - Gambling Prevention
 - Digital Weight Management

AI and Automation is no longer a separate programme in the digital portfolio. Automation has been incorporated into the DARC Programme. AI is managed through the AI Design Authority. An update from AIDA is included in this paper.

- Knowledge Research and Information Committee (KRIC) has oversight of the exploitation of Digital and Data to maximise impact against our long-term strategy. The Audit and Corporate Governance Committee (ACGC) have oversight of the Cyber Improvement Plan (a Digital and Data route map priority) as well as monitor progress against cyber and digital resilience audits and reviews, for example reviews against the Cyber Assessment Framework.
- Internal and external audits.

The Digital and Data Design Authority ensures delivery of our Data and Digital Route-map, digital needs in line with an agreed set of standards. The current core standards in PHW are:

- [Welsh Digital Public Service Standard](#)
- [Welsh Language Standards](#)
- [Accessibility Standards](#) (WCAG 2.2)
- [Code of Practice for Statistics](#)
- [HL7 FHIR \(WHC/2023/018\)](#)
- [ONS Geographic Codes \(WHC/2024/014\)](#)
- [SCCI0052 Dictionary of Medicines and Devices \(dm+d\) \(WHC/2024/042\)](#)

No new standards have been proposed for agreement since the last update.

3. Digital and Data Route map and overview of Delivery

Since the update to BET in March 2026, and the most recent monthly programme reports at the beginning of April 2026, some significant milestones have been completed:

- The Data, Analysis, Registers and Cloud Programme has begun the data migration to NDAP. The Medusa project (antimicrobial resistance surveillance of the use of drugs in hospitals) completed April 2026. Migration of RDD analysis pipelines is expected to be completed by the end of June 2026. Transfer of over 200 TB of genomics data from Cardiff University to PHW's Azure completed in Mar-26 and the team are continuing to complete phase 1b of the programme with plans for phase two currently underway.
- The Lung Screening Programme team have completed a delivery & operation assurance review that assessed our digital provision against PHW's digital and data standards for the end-to-end service. This was taken to the Digital and Data Design Authority for assurance. The team are progressing with the procurement

of the Participant Administration System which is required to provide the digital pathway for the programme.

- The Digital Health Protection Programme milestones have been approved by DHP programme board and updated across all reporting channels. The programme is on track to deliver Phase 1 in July as scheduled.

The key challenges for delivery remain our dependency on DHCW and Welsh Government with confused governance and need to ensure delivery. This was originally recognised as a Corporate Risk 1780. In January 2026, the corporate risk was closed, and the stakeholder risk was incorporated into PHW Strategic Risk 5.

The main programmes impacted by this are:

- 1) LIMS2 which is a national programme being delivered by DHCW and timelines are very tight. The Go Live date for Tranche 3 is 20th July 2026. There is considerable pressure for this to be brought forward to enable tranche 4 and 5 to complete by end of September. However, the planning of these tranches is not as developed as ours and there is a risk we move it forward and all tranches then slip.

Additionally, there is concern that additional demands for support from the Research, Data and Digital Directorate risk destabilising delivery and could render the portfolio undeliverable. The directorate already has a significant portfolio of work to deliver by March 2027 and there are several national programmes that will also require support from the directorate. There is a risk to delivery if all programmes are added to the portfolio at the same time. Mitigations to prevent this are currently being explored.

Managing the scale of change is difficult due to constraints in technical expertise, limited availability of senior management, and inconsistent levels of change management maturity across different business areas. These factors collectively increase the complexity and vulnerabilities of delivering initiatives. This risk is managed as part of the Public Health Wales Strategic Risk Register (SRR 5). Strategic Risk 5 has recently been updated to include change management across the organisation, in addition to the digital delivery risks and will be taken for formal approval through BET and Board expected in July 2026.

Major programmes

Digital Health Protection Programme:

All programme milestones now updated to reflect revised delivery approach. Phase 1 is on track for delivery in July with all other phases also on track for planned delivery dates. Completion of the programme remains Jan 2028.

Extensive technical work and development have been undertaken culminating in successful set up of the PHW Azure environment and deployment of DHP front-end app to said environment. This is read-only and has limited functionality at present (authentication, log-in, timeout, user authorisation) but further functionality is continuing to be added as per scheduled development activities.

Both the DHP delivery group and Change and Service Design working group have been established. Regular design critiques are scheduled to ensure user representatives' feedback and suggestions are incorporated into the DHP design.

Work has commenced on formalising the benefits realisation plan, confirming means of benefits measurements, capturing baseline data and reporting on said benefits.

Whilst the delivery of Phase 1 is on track for July, that the DCA remains 'amber' as there are still areas that need close attention for the programme to deliver as planned, specifically adoption and business change and continued attention to benefits realisation.

Lung Cancer Screening Programme:

Following the previous approval of the capital funding for the programme following the submission of the business justification case, Welsh Government have now also confirmed the refreshed revenue funding as well. With all funding approvals now in place, the updated programme plans have undergone a final review and a target 'go live' date confirmed as April 2028. This is 6 months later than originally set out in the indicative timeline that was included in the scoping report, but with confirmation of funding 9 months later than assumed at that point, this demonstrates the work that has been undertaken to minimise the impact of the additional business case requirement. This updated position and plan has been communicated to Welsh Government and was included in an update paper submitted to the Wales Screening Committee and presented there.

Procurement continues to be a key area of focus for the programme. The specification for the participant administration system (PAS) is now complete, and internal approval processes are underway in advance of the tender being published. The specification for the mobile CT scanning units is close to completion, with feedback from specialist estates now received. A paper was presented to AIDA in relation to the proposed approach to procurement of the radiologist reporting solution and this was approved, meaning that work on the specification can continue as planned. A pre-market engagement exercise in relation identification/ booking of

sites and haulage has been undertaken, with meetings planned with potential suppliers in early May to inform a decision as to whether this element of the programme should be delivered internally or procured.

The programme continues to manage risks via DATIX, and there are 2 critical risks open currently – in relation to ‘cohort identification’ and ‘capacity for downstream pathways’.

Data, Analysis, Registers, Cloud (DARC) Programme:

The DARC Programme is currently amber/red.

RDD migration is still on track for completion June 2026, assuming no further slippage from DHCW, and no other slippage for example from further competing urgent priorities for the team or unexpected challenges. CDSC have a workshop planned in early May, following which a longer-term plan for their full analytical migration will be created.

DHCW have made progress on the replacement of Audit +. A new design for the audit+ replacement has been developed, outside the NDR. The NDR option was rejected by the GPC (General Practitioner Council). It is anticipated that a decision on this design will be made in July.

Some delays in the NDR programme have impacted delivery in the analysis workstream. These issues were escalated to DHCW and there has been some progression, including work to allow PHW more permissions, so we are less reliant on DHCW resources in the Google platform. Concerns remain over the timing of the migration of the DHCW data warehouse into NDAP (> 1year), the implementation of the replacement for Audit+, for which timing is currently unknown, and the implementation of data cataloguing software.

The pause and review implemented by WG on DHCW is still ongoing. The timescale of the pause and review and the likely outcome and impact on the NDR Programme are currently unknown.

Progressed the genomics data migration, was completed in Mar-26, as agreed. Plans for Phase 1b which will link the archive system to the live databases and phase two are currently being created.

The cloud resource risk has escalated last month due to core team members leaving the organisation and funding not being confirmed for a required post, the risk of this

impacting programme timelines is currently being assessed. While the cloud engineer replacement is going through the recruitment process, this is still an issue as funding is sourced to recruit the required resources.

Update from AI Design Authority

The AI Design Authority (AIDA) assurance process has been established as business as usual, with a growing work plan of tools working through the process for assurance and approval against a set of [agreed standards](#). The [AI register](#) has been established. This records information on AI tools proposed and implemented by, or funded by, PHW, their stage of progression through the assurance process, and an assessment of their risk level. An extract of the AI Register is provided in Annex B, listing the status of all tools registered on 28 May 2026.

AI tools approved since March 2026

Since the March update, AIDA has approved one new tool, and another is approved pending the final documentation.

The approved tool is DetectedX, an AI supported adaptive learning platform for radiology education and CPD. It uses performance analytics to tailor educational case mix to individual users. This is a low-risk application, where no data is shared, which supports radiology training.

The tool pending approval is a pilot of ambient voice technology to support notetaking in multi-disciplinary team meetings (MDT) for Breast Test Wales. It provides AI-enabled ambient voice transcription and summarisation of MDT discussions to support creation of structured clinical documentation, operating in shadow mode alongside existing processes. It does not support decision-making, and manual notetaking will run alongside the AI tool for checking and evaluation for the duration of the pilot.

Oversight and Assurance Tracker

The AI oversight and assurance tracker lists items that have or will come to AIDA for discussion, assurance and approval. This includes guidance and policy. In April, guidance on the use of AI in the NHS e-library was approved.

Items coming up in the next two months include:

- An AI policy for approval

- Recommendations on how to manage shadow AI at PHW for approval. Use of AI in recruitment, and a plan for training and awareness are also on the tracker.

4. Digital and Data Risks

Work continues in building an organisational Digital and Data Risk Register via Datix Web. Currently 61 live risks have been initially identified, and work has commenced with the risk owners to obtain further clarity on the risk and its digital and/or data dependency.

As programme and project risks are identified through programmes, more risks may be identified.

RDD have implemented a risk management process where all risks raised are reviewed to ensure appropriate mitigations are in place and to ensure any risks that require escalation, are managed appropriately.

Corporate Risks

1648 This risk relates to the loss of Primary Care Data due to the discontinuation of Audit+. The risk is currently scored at 12, due to the significant reliance on DHCW. DHCW have committed to continue to support all existing and current Audit+ use cases, but the detail regarding how remains unclear. DHCW have now confirmed an extension to the Audit + contract to Apr-27. A new design for the audit+ replacement has been developed, outside the NDR. The NDR option was rejected by the GPC (General Practitioner Council). It is anticipated that a decision on this design will be made in July 2026.

1779 This risk relates to our ability to monitor our impacts due to declining survey response rates across multiple sources. The risk is currently scored at 12. Work is continuing to identify other data source providers, with many data points being able to be monitored but some significant gaps.

6. Recommendation

The Committee is asked to receive assurance that Public Health Wales (PHW) is delivering its Digital and Data Strategy through the agreed Route map and has robust governance in place for managing digital and data work.

DDDA Portfolio Delivery Confidence Narrative April 2026

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
DP01 Digital health protection system replacement	A programme to put in place a new digital health protection service, including replacement of Tarian and a CRM which is interoperable and suitable for the needs of a post-COVID Wales	Amber	Amber	<ul style="list-style-type: none"> Phase 1 is on track for delivery in July with all other phases also on track for planned delivery dates Completion of the programme remains Jan 2028 DCA remains 'amber' as there are areas that need close attention for the programme to deliver as planned, specifically adoption and business change and benefits realisation.
DP02 Newborn Screening Enhancements	<p>Public Health Wales (PHW) host a legacy system that is used by clinical professionals for a variety of tasks, including the data entry of newborn screening results. The system consists of an Oracle database to record screening results and an Oracle Forms front-end. The current Newborn system is end of life and requires redevelopment so that it can continue to support clinical service delivery. The service is hosted on PHW infrastructure; however, the system is supported by DHCW.</p> <p>Phase 1 of multi-phased system redevelopment for the All-Wales Newborn Hearing System and Newborn Bloodspot Screening Wales System. Phase 1 focused on re-platforming from existing</p>	Green	Green	<p>Phase 1 (replatforming) ran from Dec 2024 to July 2025. Phase 2 works (selected system enhancements) commenced in December 2025. 14 changes have been successfully deployed, including all critical changes (other than the issue listed below).</p> <p><u>Remaining works</u> 4 development days have been transferred to 2026/27 to support deployment of an already developed critical change. This expands the number of screened for conditions that the NBSWS IT system can accommodate, including the facility to manage screening for HT1 (IMTP HPSS_104). Deployment is planned to coincide with the deployment of LIMS2.0 within the NBSW lab (C&VUHB), which will enable end to end testing for HT1 data flows. Date to be confirmed but expected to be June/July 2026. 1 further deployment is scheduled for the same period, affecting the presentation of system generated reports (NBSW screening outcome letters). The logic for this change has already been deployed but further revisions are required to reflect final letter wording and layout following Plain English endorsement and Welsh translation. Testing will be accommodated by NBSW staff, with the assistance of Guy Stevens for LIMS data output management.</p> <p>To ensure full utilisation of the remaining development days, a selection of outstanding changes are being prioritised to reflect best use of available time in the event of smooth or more complex deployment scenarios during the LIMS2.0 deployment week. A meeting to finalise the plan will be held in late May.</p>

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
	unsupported (beyond end of life) platforms to new supported platform via use of external contractor.			
DP06 All Wales sexual health case management system	Following completion of discovery work in March 2025 on the needs for a sexual health case management system, a Business Case has been requested by Welsh Government.	Amber/Red	Red	The bid for the Sexual Health Case Management System was submitted to Procurement in Oct-25. The next steps are for the tender to be published.
DP06A All Wales sexual health case management system	This programme will deliver the Alpha phase of the All-Wales sexual health case management system	Green	Green	The supplier has provided their report following the requirements gathering sessions. PHW are in communication with the supplier regarding some questions on the report.

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
DP06B All Wales sexual health case management system	This programme will deliver the improvements required for the current sexual health case management system	Amber	Amber	<p>The group has established the weekly meetings since 31-Mar-26, and the Terms of Reference has been agreed.</p> <p>The Group is progressing 4 active workstreams.</p> <p>Workstream One Setup the Helpline and enquiry forms for the initial issues raised. - Closed</p> <p>Workstream Two – A system has been implemented to manage the MDT Reviews to securely manage the Data to support MDT review of all CYP accessing the service between Aug 2022 and Dec 2025 has been shared. Management of this system will continue until the MDT has been completed. The MDT closed on 20-Apr-26. The MDT Access will remain open for PHW Staff to complete the review</p> <p>Workstream Three - Automation of end-to-end manual data processing and creation of service database – Commenced</p> <ul style="list-style-type: none"> The implementation of phase one has been completed with the SOP's and DPIA's complete and under ongoing review as the team implement Tarian into their working process for managing safeguarding and/or/positive cases. The team currently have a resource constraint which has affected training of all team members. A plan has been created to ensure all staff are trained when they return to work and before they use the system This is expected to be completed by the end of Jun-26 (due to dates of staff returning to work) The requirements and plan for the next phase of the programme are currently being created. The team are reviewing improvements for the manual processes, the data sharing between PHW, Suppliers and HBs and the text messaging services. IG provided an overview of the recent review to the C-Card Process to SHIG w/c 4-May-26. Further discussions and a decision on a way forward are to be discussed at SHIG w/c 11-May-26 <p>Workstream Four - Support to maintain the telephony lines until the HEP C MDT is completed is still ongoing.</p> <p>Workstream Five – Support the HEP C MDT team by reviewing the process that has been implemented to support the IMT. Digital services and IG only became involved in this process w/c 30-Mar-26. DPIA and SOP's have been reviewed and updated and have been submitted to SHIG for review and approval w/c 11-May-26.</p>
DP08 PHW Web estate transformation	This Web Transformation is a complex transformation project. Our aim with the	Amber	Amber/Green	The programme continues to perform well, supporting an improved Green–Amber rating. Key milestones have been achieved, including the public Beta go-live on 26 March 2026 and the successful launch of multiple services

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
	<p>Web Estate Transformation Programme to create a consistent, user-centred, compliant web estate in line with our brand strategy. Within this are a set of statutory requirements that must be met including meeting Welsh Language Standards and WCAG.2.2 Accessibility Standards. Healthy weight, Healthy you and Healthy Working Wales are now included in this programme</p>			<p>(Wedinos, HAPUS, Healthy Working Wales, Help Me Quit). The programme remains on track for full go-live in mid-May 2026, followed by closure and transition to Business as Usual (BAU) within May 2026.</p> <p>Overall delivery confidence is high. The primary constraint to full green status remains a material risk relating to resourcing and business change readiness, specifically the implementation of a centralised content and web operating model. This risk is actively managed and escalated for Board consideration.</p> <p>Time: Delivery remains on track, with all major milestones achieved as planned. A formal Go/No-Go decision is scheduled for 8 May 2026, supported by full Programme Board attendance. Programme closure and transition into BAU within May remain achievable.</p> <p>Cost: Cost performance remains stable. All contracted supplier pre-launch activity is complete or nearing completion, with no new cost pressures identified. The People and Resource Options Appraisal represent a final assurance activity, not a re-decision, and does not currently indicate the need for additional funding.</p> <p>Quality: Quality is acceptable for go-live. Digital Service Standards Assurance has been completed across Discovery, Alpha, and Beta, with the assurance statement awaiting Board approval. Core quality enablers are in place, including 301 redirects, WCAG 2.2 accessibility alignment, GA4 analytics and dashboards, and updated legal documentation. Welsh language completeness and search optimisation) will continue to be enhanced post-go-live under BAU.</p> <p>Benefits: Early benefits are being realised through improved user experience, strengthened governance of the web estate, and enhanced analytics capability. Full benefits realisation is dependent on effective business change and sustainable resourcing post-go-live. The Future Operating Model, including agreed ways of working and a Web Estate Operating Guide, is under active co-design.</p> <p>Risks: No new risks or issues have been raised, and there are no open issues. One material unresolved risk remains: R0133 – Resistance to implementing a centralised resource model, with potential impacts on governance, content quality, statutory compliance, and long-term sustainability. Mitigation is</p>

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
				<p>progressing via a Board-level review of the approved Resource Options Appraisal, to be tabled in May. Any residual risk will transfer into BAU via DATEX/Divisional registers.</p> <p>Conclusion: The programme is in a strong position to proceed to full go-live in mid-May 2026, with high confidence in delivery against time, cost, and baseline quality expectations. The Green-Amber rating reflects strong delivery performance, successful go-lives, and readiness for BAU. Resolution of the resourcing and business change risk will be critical to achieving full green confidence and securing long-term benefits beyond programme closure.</p>
DP09 Lung Cancer screening	Scoping project to inform a recommendation to Welsh Government as to how a targeted lung cancer screening programme could be delivered in Wales in the future. This will include all elements of the pathway, including IT requirements, phasing strategy, estimated cost etc	Green / Amber	Green / Amber	<p>Following the previous approval of the capital funding for the programme following the submission of the business justification case, Welsh Government have now also confirmed the refreshed revenue funding as well. With all funding approvals now in place, the updated programme plans have undergone a final review and a target 'go live' date confirmed as April 2028. This is 6 months later than originally set out in the indicative timeline that was included in the scoping report, but with confirmation of funding 9 months later than assumed at that point, this demonstrates the work that has been undertaken to minimise the impact of the additional business case requirement. This updated position and plan has been communicated to Welsh Government and was included in an update paper submitted to the Wales Screening Committee and presented there.</p> <p>Procurement continues to be a key area of focus for the programme. The specification for the participant administration system (PAS) is now complete, and internal approval processes are underway in advance of the tender being published. The specification for the mobile CT scanning units is close to completion, with feedback from specialist estates now received. A paper was presented to AIDA in relation to the proposed approach to procurement of the radiologist reporting solution and this was approved, meaning that work on the specification can continue as planned. A pre-market engagement exercise in relation identification/ booking of sites and haulage has been undertaken, with meetings planned with potential suppliers in early May to inform a decision as to whether this element of the programme should be delivered internally or procured.</p> <p>A paper was approved by Project Board setting out the proposed approximate locations for the CT scanning units. This will inform the</p>

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
				<p>identification of actual sites, so will be subject to change, but provides an outline plan on which more detailed planning can be undertaken going forward. Other key areas of focus include the commencement of engagement with Health Boards re: establishment of screening review meetings and thoracic radiologist reporting sessions, the development of participant invitation materials, mapping out the website content, development of training plans for the new band 4 staff, development of SOPs for participant administration, development of a proposal for low risk participants, focussed work on the referral process for CT scans (incorporating expert advice re: IR(ME)R), development of the script for the risk assessment appointments, drafting of KPIs and quality assurance measures, draft proposals re: borders participants and Powys residents, completion of a quality impact assessment etc.</p> <p>The Training and Development Lead post for the programme is planned to be interviewed in May. Two Screening Engagement Practitioner posts are currently held by the vacancy panel pending further discussions. Recruitment to digital posts remains ongoing and the Communications lead post starts in early May. The Shared Services procurement team have faced ongoing challenge in recruiting additional support, with the plan now being taken forward seeking to recruit a band 7 post on an internal secondment basis.</p> <p>The programme continues to manage risks via DATIX, and there are 2 critical risks open currently – in relation to ‘cohort identification’ and ‘capacity for downstream pathways’. A meeting to discuss downstream pathways was held with Welsh Government in April and from this a plan agreed to take a joint paper to the Chief Executives group in June, this is currently being drafted. As per the information below, discussions remain ongoing in relation to cohort identification, with positive discussions in relation to the legal basis for this with Welsh Government, but ongoing challenge in agreeing a plan with DHCW for the provision of the cohort data.</p> <p>Cohort Identification: Welsh Government have confirmed they are in the process of finalising their DPIA to accompany the PHW DPIA for engagement with the Information Commissioners Office in early May. The legal team in Welsh Government have also been engaged in readiness for the issuing of a Directions Letter, with a target to complete this by end July 2026.</p>

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
				<p>Following escalation to DHCW, discussions have taken place and actions have been identified. However, the change of DHCW to severity level 4 means the NDR programme is now prioritising its response to Welsh Government. As a result, the impact and duration of this process remain uncertain. Senior members of the PHW team continue to engage in discussions to provide further clarity.</p> <p>While the strategic solution of using DHCW for cohort identification remains the preferred and priority approach, work will commence to explore contingency options should this prove unfeasible.</p> <p>A review of milestones and activities is under way including the go-live checklist.</p> <p>Participant Administration System (PAS): The PAS specification and tender approval document have now been completed and received approval from Lung Head of Programme. To minimise the timescales for approval, approval is being sought in tandem from Martin Jones and Iain Bell where once approval has been secured it will continue to progress through the approval pathway. The tender is planned to be issued the week of 25th May. The timeline to contract award by October remains achievable against the updated plans.</p> <p>Mobile Connectivity: The mobile connectivity proof of concept project continues. Information has been provided by WAST re: how they provide connectivity to their tablet devices, which could offer a solution would not work well with Satellite as a backup. Significant documentation on the current setup and testing has been completed, with further field-testing to be undertaken.</p> <p>Integrations: The technical team is taking forward an important piece of work to define the overall integration approach. This includes developing a technical plan for how key systems such as PAS, the cohort solution, PACS, reporting platforms, and other dependent systems will integrate. As there is currently no dedicated technical architect in place, this work is being led internally by the technical team. Integration activities are being broken down and managed in</p>

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
				<p>Azure DevOps to improve prioritisation, track dependencies, and coordinate across teams, helping to support phased delivery and reduce integration risk.</p> <p>Resourcing and Recruitment: Recruitment remains ongoing, with a number of posts recruited and awaiting start dates and further interviews being planned in line with the resources for the programme.</p>
DP10 Cyber Action Plan	The aim of the Cyber Improvement Plan is to make use of the Cyber Assessment Framework (CAF) to plan our approach to cyber security priorities and inform how we are managing risks associated with our digital infrastructure. Key areas include threat intelligence, risk management, managing our legacy estate and cyber security resources.	Green	Green / Amber	<p>Work continues to progress against the Cyber Improvement plan, the following key activities are for note:</p> <p>Digital Supplier Management policy approved & translated for publishing.</p> <p>Cyber Incident Response Plan has been finalised and awaiting formal sign-off</p> <p>IT Disaster Recovery plan has been developed alongside supplementing procedures.</p> <p>Multiple CRU Audit findings and Strategic Risk actions have been completed/ closed.</p>
DP11 Data, Analysis, Registers, Cloud	<p>A programme to</p> <ul style="list-style-type: none"> • Use the right infrastructure, so that our use of data and analysis is safe, efficient and demonstrates value for money, and • Improve our data and data quality, so that we make the best use of our data for service, monitoring, analysis and research. 	Amber	Amber / Red	<p>DHCW have confirmed that WG have instigated a pause and review of the NDR Programme. Whilst this is underway, there will be no disbursements to partner organisations. The timescale of the pause and review and the likely outcome and impact on the NDR Programme as a whole are currently unknown. We have used this funding to bring in needed digital and data skills, so this puts our resource capability and capacity at risk. NDR funding also supports the DHCW team, and the GCP contract, due for renegotiation by end November 2026 the team, including finance, are working on mitigations, and with DHCW to understand the implications for the Programme in the longer term. For the present, the impact is the loss of one of our agency data engineers, which will put pressure on the data and analytics workstreams. In the last month, the DARC Programme has:</p>

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
				<p>RDD migration still on track for end June 2026, assuming no further slippage from DHCW, and no other slippage for example from further competing urgent priorities for the team or unexpected challenges. CDSC have a workshop planned in early May, following which a longer-term plan for their full analytical migration will be created.</p> <p>Some delays in the NDR programme have impacted delivery in the analysis workstream. These issues were escalated to DHCW and there has been some progression, including work to allow PHW more permissions, so we are less reliant on DHCW resources in the Google platform. Concerns still remain over the timing of the migration of the DHCW data warehouse into NDAP (> 1year), the implementation of the replacement for Audit+, for which timing is currently unknown, and the implementation of data cataloguing software. Progressed the genomics data migration, was completed in Mar-26, as agreed. Plans for Phase two which will link the archive system to the live databases are currently being created.</p> <p>The cloud resource risk has escalated this month due to core team members leaving the organisation and funding not being confirmed for a required post, the risk of this impacting programme timelines is currently being assessed.</p>
DP12 Automation and AI	A programme to create the priority backlogs in AI and Automation which can be prioritised and then assigned to data engineers	Amber	Amber	As AIDA is now established across the organisation and has established a process to manage AI Implementation in technology across the organisation, this programme is now closed.
DP15 ICNET Wales implementation		Amber / RED	Amber / Red	<p>We are in the process of scheduling surgery interface -focussed kick-off / reboot meetings with teams on the ground at each of the Health Boards, to involve Digital, IPC teams and theatre system managers. Eleri Davies will also be writing formally to the Health Boards at Executive level in an aim to renew engagement and secure commitment to delivering the outstanding work in the current contract term. (draft comms currently with Iain Bell for review).</p> <p>Implementation of surgical site infection surveillance has been delayed due to technical and resource issues across health boards.</p> <p>Health Board Updates</p> <ul style="list-style-type: none"> • ABUHB: Progress was improving, however been told possible new theatre system is on the horizon • BCUHB: Awaiting DHCW decision to begin work (feed via WPAS). In position to progress to UAT testing

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
				<ul style="list-style-type: none"> • CAV: Work paused until January 2026 due to a priority server upgrade. • CTM: Progress not improving between the supplier and the health board despite supplier reaching out. • HDUHB: Feed via WPAS; supplier requesting a due-diligence meeting (previously removed from contract). • PTHB: No surgical facilities. • SBUHB: Feed via WPAS; supplier requesting a due-diligence meeting (previously removed from contract). <p>Overall Position</p> <ul style="list-style-type: none"> • HARP met the supplier on 27/11/25: with full engagement, surgical feeds can still be implemented across all health boards before the contract ends (August 2027). • PHW HARP will lead a review of theatre system readiness across all health boards. • SBUHB and HDUHB to be added back into the contract. • DHCW is a key stakeholder and essential to successful delivery. • PHW has confirmed the MDRO element is no longer required. • Baxter has verbally indicated that the Point Prevalence module will be decommissioned and unsupported. <p>Minimal additional costs are expected in 2025/26 unless BCUHB progresses to UAT and triggers a milestone payment.</p> <p>No further implementation updates since last month.</p> <p>Intention remains to write formally to the Health Boards at Executive level in an aim to renew engagement and secure commitment to delivering the outstanding work in the current contract term. Iain Bell to socialise the proposal of the letter at a digital manager meeting with wider NHS digital colleagues.</p> <p>Prior to this - HARP meeting with NWSSP Procurement w/c 23rd Feb to discuss contractual status of Swansea Bay and Hywel Dda with regards to theatre system interfaces. A CCN will be required to reinstate these two Health Boards into the current agreement with Baxter.</p> <p>New service request submitted to DHCW Mar-26.</p>

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
DP16 Diabetic Eye Screening transformation	This is the digital part of the wider programme of transformation for Diabetic Eye Screening in Wales	Amber / Red	Amber / Red	Recent PMO programme assurance review highlights DESW transformation as Amber/Red. Issues identified include: <ul style="list-style-type: none"> - Need to consider transformation blueprint and confidence that delivery of projects will lead to benefits realisation - Lack of commitment to digital projects that offer DESW only solutions - Programme operating within constraints of unfilled Programme manager and project manager - Financial constraints including identified funding for future projects. - Requirement for business case to support mobile screening units The programme is currently supported through DESW programme team without any specific transformation programme team. This has been sustained through 25/26 but will not be feasible into 26/27 due to increased focus within programme on improvement plan. There is a planned DESW service review due for completion in May-July 2026 that will inform the future direction of the transformation programme.
DP26 LIMS	Implementation of LIMS 2.0 system to replace WLIMS which goes out of support Dec 2025. Includes data migration from numerous legacy systems.	Red	Red	Expected delay to Tranche 3 May 18th go-live (micro/cervical) but no formal communication of new date as yet. Microbiology defect resolution and testing ongoing. Downstream UAT testing (Datastore-Micro, CSIMS-cervical) starting week of 11th May. Tranche 4 newborn bloodspot screening lab configuration and downstream testing on track.'
DP28 Infection Services & Genomics	Develop and implement a roadmap for Public Health Wales to transition to the use of cloud services for genomics, aligning this with the Genomics Partnership Wales digital blueprint and approach of other UK Public Health Agencies.	Amber	Amber	The genomics data transfer has been completed by end of Mar-26, as agreed. A planning session for Phase two has been scheduled for 21-May-26. RAG Status not updated until agreed with SRO
Gambling Related Harm Reduction Programme	Gambling Related Harm Reduction Programme is currently being established following a requirement for Public Health Wales to manage the gambling prevention programme for Wales	Green / Amber	Amber	DCA remains as 'Amber', issues remain on taking forward the local offer with Directors of Public Health (DoPH) and progression of the competitive grant scheme. Key decisions are due by DoPHs and BET respectively in May.

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
ICNET Wales recontract		N/A	Green	<p>Four of the five Health Boards have provided positive responses, confirming their commitment to resource and deliver the outstanding implementation tranche (theatre system interfaces) within the current contract term. Aneurin Bevan are currently unable to provide full commitment due to ongoing discussions and uncertainty regarding an upgrade to their local theatre system, however they remain engaged and willing to continue discussions with Baxter to explore feasible options and next steps.</p> <p>Baxter will now schedule a series of kick-off and scoping meetings with the participating Health Boards, using the contact details that have been provided. In parallel, Baxter will begin drafting a consolidated implementation plan to support delivery of the remaining tranche.</p> <p>DHCW input is a critical dependency for successful delivery within both Hywel Dda UHB and Betsi Cadwaladr UHB. A New Service Request has been formally submitted; however, to date there has been no direct engagement with the project team around this and we await a decision. This therefore represents an ongoing delivery risk</p>
OPIP - Obesity Pathway Innovation Programme	<p>Design, build, and operate a bilingual national digital service that provides a single point of entry for self-referral, assessment and automated triage, while ensuring seamless interoperability with core NHS Wales systems</p> <p>The programme aims to create a unified, digitally enabled and community-led healthy-weight pathway for Wales.</p>	N/A	N/A	<p>PHW have established meetings with DHCW who are supporting the digital delivery of the programme. Requirements gathering has been identified as a key action and the designing of the discovery phase and resource requirements are currently being drafted.</p>

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
North Wales Lab Replacement	To deliver a new automated testing platform in the PHW microbiology laboratory in Ysbyty Glan Clwyd,	N/A	Green	<p>Paper shared at DDDA in Apr-26. Digital portfolio lead to support the programme and review the digital resource requirements.</p> <p>The programme team are currently completing the business case.</p>
NHS Wales App PHW steering Group	Define and agree the PHW Prioritisation and requirements for the NHS Wales App	Amber	Amber	A meeting with Daniel Seamans (Head Of Corporate, Citizen & Mobile Software Development) and Marget Cother (Deputy Director For Primary Care Executive Board) established the need for a kick-off meeting with PHW business stakeholders, Digital & the new product-focussed NHS App team is required to clarify needs, objectives and ways of working. Awaiting coordination of calendars.
Smoking and Vaping System Improvement	To develop a vaping cessation module for the Smoking Cessation app	N/A	Green	Progress has been made on the development of the vaping cessation module, with the MVP now signed off with the contractor. The information governance and AI components remain consistent with those established for the smoking elements of the app, providing continuity in approach. The target for application launch continues to be Q3 2026–27, with timelines holding at this stage. Early engagement has also taken place with Research and Evaluation colleagues (Alisha and Esther) to begin shaping the evaluation approach for both the app and AI elements, aligning this work within the broader HMQ research and evaluation planning.
Power BI - Fabric	Migration of Power Automate tools to Fabric	N/A	Amber	<p>PHW continues to engage with the All-Wales Fabric migration, with a proposed single-tenant, multi-subscription model now presented. Under this approach, each organisation would operate its own Azure subscription with a dedicated Fabric capacity, alongside a shared OneLake with logical separation and security controls to be defined through discovery. The model also allows for future flexibility, including additional capacities or separation of environments. The operating model remains unresolved, particularly around roles and responsibilities between DHCW and individual organisations, with a clear preference to retain delegated control where feasible. In parallel, security and governance expectations have been established at a tenant level, but implementation detail and assurance mechanisms are still to be defined, particularly within the shared OneLake model.</p> <p>Cost and funding arrangements continue to be unclear. While it has been confirmed that Fabric SKUs represent a new commitment with separate</p>

Project name	Description	Previous Month RAG	Current Month RAG	Assurance Narrative
				storage costs, the funding approach (central vs organisational) and ongoing cost management are yet to be agreed, maintaining financial uncertainty from the previous reporting period. On readiness and next steps, DHCW has developed an inventory approach using the Power BI Admin API to support organisations in defining migration scope. A migration roadmap and schedule (to end June / early July) is in development, alongside discovery and design activity to further refine architecture, governance, and operating model decisions. we
Service Desk Software Replacement	Replacement of Service desk software	N/A	N/A	Paper to be provided to DDDA May-26. Further updates to be provided in Jun-26.
ESR Replacement	Transformation programme with digital and data requirements	Amber	Amber	Programme brief development ongoing, working group constitution request sent to Change Board, while awaiting additional details from the central programme.
Datix Replacement	Replace Datix risk management module is due to expire in Nov-27	N/A	N/A	Datix risk management module is due to expire in Nov-27. PHW will require a risk management tool. An options paper is due to be submitted to DDDA in May-26.

Annex B – AI Register

Excerpt from the AI Registers, including some of the associated information. The full details can be found in the [AI Register](#).

Title	Purpose/Function	Use Case Description	Benefit / Intended Outcome	AIDA Assurance Outcome	Decision Date	Deployment Status	Risk Classification
Microsoft Copilot (Enterprise)	AI productivity assistant embedded in Microsoft 365 applications	Used by staff to summarise emails, generate documents and assist in meeting preparation	Increases efficiency in document creation, improved meeting productivity and supports digital literacy	Approved	N/A	In Use	Low
ChatGPT (Team Version - Pilot)	Generative AI chat assistant for text generation, summarisation and research support	Used by select pilot group for drafting, summarising and exploring AI-assisted research ideas	Explores efficiency gains in communication, and supports staff innovation and experimentation	Approved	N/A	Retired	Medium
Google Gemini (Enterprise)	Secure generative AI platform supporting analytics and data summarisation within NHS Wales	Used for structured data analysis, summarising reports and internal knowledge discovery	Enhances efficiency in research data handling, and supports NHS Wales analytics and insight	Approved	N/A	In Use	Low
Smoking Cessation App (Help Me Quit)	An all-Wales application to supports smokers to quit smoking, and if they cannot with the app, link into the Help Me Quit (HMQ) service.	For smokers who do not want or are not ready or face obstacles from accessing the full service and wants support to quit smoking	To help smokers quit smoking	Approved	Feb 11, 2026	In Use	Low

Gamban (Gambling Harms Prevention)	<p>Translation of customer support queries and agent responses. Local Firefox translation models are used for both customer tickets and agent responses, and DeepL is only used for agent responses to fill quality gaps</p>	<p>Incoming user support queries are automatically translated to English using a privacy-preserving local tool and presented to support agents. When agents who do not speak the language of the incoming query have to respond to it, they will translate their response from English back to the language of the user</p>	<p>Service improvement, user satisfaction</p>	<p>Approved</p>	<p>Mar 10, 2026</p>	<p>In Use</p>	<p>Low</p>
Ambient Voice Technology - Breast Test Wales	<p>AI-enabled ambient voice transcription and summarisation of MDT discussions to support creation of structured clinical documentation, operating in shadow mode alongside existing processes</p>	<p>AVT is used during weekly Breast Test Wales MDT meetings to transcribe and summarise discussions in real time, supporting secretaries in producing structured MDT documentation while existing processes remain authoritative</p>	<p>Reduce administrative burden on medical secretaries, improve consistency and timeliness of MDT documentation, and assess value, accuracy, and safety of AVT in a real-world MDT environment before any wider adoption</p>	<p>Approved with conditions</p>	<p>Mar 10, 2026</p>	<p>Pilot</p>	<p>Medium</p>
Detected X Radiology Learning Platform	<p>AI-supported adaptive learning platform for radiology education and CPD. Uses performance analytics to tailor educational case mix to individual users</p>	<p>BTW radiologists and film readers use the platform during Supporting Professional Activity (SPA) time for CPD, reviewing training cases and receiving AI-assisted recommendations to target learning gaps</p>	<p>Improve diagnostic skills, confidence, and ongoing CPD for Breast Test Wales radiologists and film readers; support appraisal and revalidation requirements through validated educational resources</p>	<p>Approved</p>	<p>Apr 14, 2026</p>	<p>Pilot</p>	<p>Low</p>

Annex C – Oversight and Assurance Tracker - 28 May 2026

Excerpt from the tracker, including some of the information recorded. Full details can be found in [AIDA Action and decision log.xlsx](#)

Item ID	Item / conversation title	Item type	Item description / notes	AIDA's role	Decision status	Does AIDA need to act again?	What's the latest?	Blockers / risks / drifts (if any)	Next checkpoint / Trigger for AIDA re-touch
AIDA-001	AI Register – Establishment & Operation	Governance	Establishment and operation of the PHW AI Register, including ownership model, mandatory assurance fields, and integration with standards and clinical digital safety	Approve	Approved with conditions	No	Framework and ownership model for the AI Register now established, with supporting SOP and governance process developed. The operational process is now tracked separately (see AIDA-023).	Risk of incomplete assurance if SOP and safety integration lag implementation	Finalisation and publication of SOP, confirmation of clinical digital safety integration, and ongoing BAU operation of the AI Register. Re-touch only if material changes to governance model or registers operation arise.
AIDA-002	AI Assurance Framework & FAQs	Guidance	Reusable assurance framework and FAQs to standardise evidence expectations and reduce bespoke AIDA requests	Endorse	Approved	No	FAQs embedded into register and assurance process; used in submissions	Risk of drift if not maintained alongside standards/policy changes	Trigger only if regulatory, standards, or policy landscape changes
AIDA-003	Generative AI Guidance	Guidance	Organisation-wide guidance on approved generative AI tools, conditions of use, and pilot arrangements	Approve	Approved	No	Guidance approved and published on PHW Policies & Procedure Page on 29/04/26; defines approved	Rapid AI tooling changes may require refresh; ensure comms remain current	Material change to tooling, tenancy, or policy

							tools and restrictions		
AIDA-004	Shadow AI	Governance	Identification and management of unapproved AI use, including awareness, monitoring options, and policy alignment	Assure	Pending	Yes	Widespread use of unapproved AI tools across PHW confirmed, with quantification of usage and associated risk exposures. AIDA commissioned development of a formal options and recommendations paper, alongside training, comms, and organisational risk escalation actions.	Limited visibility and control over AI usage; risk of data security breaches, regulatory non-compliance, and reputational impact if unmanaged.	Return to AIDA with full options and recommendations paper, including proposed controls, training and comms approach.
AIDA-005	AI Policy (Organisation-wide)	Policy	Development of a single organisation-wide AI policy aligned to AIDA governance model and supporting artefacts	Assure	Pending	Yes	Draft AI policy remains in development; AIDA agreed need for broader organisational policy aligned to strategy and governance model. Dedicated working session to progress policy and align with AIDA governance	Ongoing absence of formal policy creates organisational exposure as AI usage continues to grow; dependency on cross-organisational input and alignment.	Policy development session to be held; draft to return to AIDA for review once aligned with governance process.

							process flow agreed.		
AIDA-006	AI Incidents & Datix Integration	Risk / Incident	Definition of AI incidents and integration into Datix and organisational risk / incident reporting processes	Approve	Approved with conditions	Yes	AI incident definition and Datix integration remain in progress; item explicitly reviewed and follow-up action assigned to progress definition and embedding.	Risk of delayed or inconsistent incident reporting if integration and ownership remain unclear; reliance on follow-up with leads.	Confirmation of final definition and evidence of integration into Datix processes, including thresholds and ownership.
AIDA-007	Procurement & AI Governance	Guidance	AI-specific procurement guidance to ensure early identification, proportionate assurance, and alignment with national standards	Assure	Pending	Yes	Procurement guidance work confirmed as stalled, with need to re-establish momentum and coordination. Ownership for progressing guidance (including integration with procurement processes) clarified, with expectation of renewed activity.	Risk of inconsistent AI procurement approaches and assurance gaps if guidance is not finalised and embedded; dependency on cross-team coordination.	Progress update on procurement guidance development and confirmation of approval and publishing route.
AIDA-008	Smoking Cessation App (Help Me Quit / Stop for Life)	Programme assurance	Assurance and approval of AI-enabled behavioural	Assure	Approved	No	Application now lives, with dashboard data on usage and AI interactions	Low risk; ensure evaluation outputs are captured and proportional	Re-touch only if evaluation findings raise concerns, or if material changes

			support within the smoking cessation app ahead of service launch				available; evaluation activities underway with defined leads. Transitioned into BAU monitoring phase.	monitoring maintained.	to AI functionality occur.
AIDA-009	Ambient Voice Technology – Breast Test Wales	Programme assurance	Assurance and conditional approval of AVT (digital scribe) pilot for MDT documentation in Breast Test Wales	Assure	Approved with conditions	Yes	Pilot approved subject to DPIA, IG, and cyber assurance completion; update required post-pilot	Risk if DPIA/cyber sign-off or evaluation expectations are delayed or unclear	Closure of assurance conditions and confirmation of pilot update plan
AIDA-010	Gamban – Gambling Harms Prevention	Programme assurance	Assurance and procurement discussion for Gamban within the gambling harms prevention programme	Assure	Approved with conditions	Yes	Approved subject to DPIA, cyber assurance, and procurement waivers being completed	Risk of service delay or non-compliance if conditions are not closed promptly	Confirmation of DPIA, cyber sign-off, and procurement status
AIDA-011	Lung Cancer Screening – AI Assurance	Programme assurance	Oversight of AI assurance within lung cancer screening (e.g. CAD / volumetry), including procurement and standards alignment	Assure	Pending	Yes	Procurement approach endorsed by AIDA; item now being progressed through programme governance with AIDA re-engagement required at defined procurement and assurance checkpoints.	Risk of assurance gaps if procurement progresses without clear re-engagement with AIDA; dependency on supplier timelines.	Return to AIDA at point of procurement progression

							Activity dependent on supplier progression and procurement timelines.		
AIDA-012	Detected X Radiology Learning Platform	Programme assurance	Assurance discussion for AI-enabled radiology learning platform used for education/CPD (no patient data)	Assure	Approved	Yes	Revised submission approved following incorporation of required updates; evaluation approach agreed with intention to review after initial period of use to inform longer-term decision.	Risk limited to ensuring evaluation is completed and findings are clearly fed back to AIDA.	Return to AIDA with evaluation findings after initial use period to confirm ongoing position.
AIDA-013	Reading Age Calculator	Tool assurance	Requested use of reading age assessment tool (Hemingway App) for accessibility purposes	Assure	Pending	Yes	Item scheduled to return to AIDA with updated evidence and clarity on compliance	Risk of piecemeal approval without full assurance narrative	Updated submission brought back to AIDA
AIDA-014	AI in Research & Development Governance	Governance	Governance model for AI within research, aligned to PHW research governance processes and AI register	Approve	Approved	Conditional	Governance process approved by correspondence; annual review agreed	Risk only if review cadence slips or ownership unclear	Scheduled annual review
AIDA-015	AI & Cyber Briefing	Briefing	Governance-level briefing aligning AI assurance and cyber risk narratives for	Note / Visibility only	Not required	No	Item moved to workplan and closed at AIDA level	Low — informational item only	Reopen only if refreshed briefing is required

			leadership audiences						
AIDA-018	Applications of AI in Biological Analysis & Decision Making	Programme assurance	Assurance discussion on applications of AI in biological analysis and decision-making contexts	Assure	Pending	Conditional			
AIDA-019	EDITH AI (Early Detection using Information Technology in Health)	Programme assurance	Assurance discussion relating to EDITH AI trial and early detection use case	Assure	Pending	Conditional			
AIDA-020	Incorporating Automation into AIDA	Governance	Consideration of automation opportunities within AIDA governance processes	Note / Visibility only	Not required	No			
AIDA-021	OPTIMAM	Programme assurance	OPTIMAM-related discussion raised via meeting request; no confirmed AI use within current scope	Note / Visibility only	Not required	No			
AIDA-022	NHS Wales e-Library – AI Policy (PHW implications)	Policy	NHS Wales e-Library AI policy covering AI use for information discovery, copyright, and	Endorse	Approved	Conditional	Policy presented and approach endorsed by AIDA, including communication via AIDA channels.	Risk of staff non-awareness and misapplication of policy; dependency on external policy	Re-touch only if PHW-specific guidance is required or if external policy changes.

			licensed content, with PHW implications				Further consideration required on whether PHW-specific guidance is needed beyond eLibrary context.	updates and internal comms effectiveness.	
AIDA-023	AIDA Governance Process & Operating Model	Governance	Development and adoption of a structured end-to-end governance process for AI within PHW, covering from submission to ongoing monitoring. The process integrates key supporting artefacts to form an SOP, and defines expected standards for AI-related proposals	Approve	Approved with conditions	Yes	Process presented and agreed in principle in May 2026, with feedback on roles, integration with existing routes (e.g. Ignite), timelines, and usability. Updates commissioned to refine the SOP and supporting materials with expectation of iterative refinement alongside AI policy development.	Risk of inconsistent adoption if process, roles, and entry points are not clearly defined and communicated. Dependencies on alignment with AI Policy, clinical digital safety requirements, and integration with existing organisational governance pathways.	Formal approval of the process at June AIDA; subsequent updates following pilot implementation, integration with AI Policy, and refinement of SOP and supporting guidance.